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Bret Stephens, Op-Ed Columnist, The New York Times, New York

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Peter Lukeš, Serial Entrepreneur and Investor; Chief Executive Officer and Chairman of the Supervisory Board, Ditec, Bratislava

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Harald Mahrer, President, General Council of the Austrian National Bank, Vienna; President, Austrian Chamber of Commerce (WKO); former Federal Minister of Science, Research and Economy

Cecilia Malmström, former European Commissioner for Trade, European Commission, Brussels

Topi Manner, Chief Executive Officer, Finnair, Helsinki

Hervé Mariton, former Member of the French National Assembly; former Minister for Overseas Territories, Paris

Giampiero Massolo, Chairman, Fincantieri, Rome; former Italian Ambassador

Lord Maude of Horsham, Member of the House of Lords; former Minister for Europe and Trade; FMA Partners; Senior Adviser Covington and Burling, London

Carlo Messina, Managing Director and Chief Executive Officer, Intesa Sanpaolo, Milan

Staffan de Mistura, former United Nations Special Envoy for Syria, Milan

F. Peter Mitterbauer, Vice-President, The Federation of Austrian Industry, Vienna; Chief Executive Officer, Miba, Laakirchen

Carlos Moedas, Mayor of Lisbon; former European Commissioner for Research, Science and Innovation, Brussels

Tania le Moigne, Regional Director, Google Czechia, Hungary, Romania & Slovakia, Prague

***Mario Monti**, Member of the Italian Senate; President, Bocconi University, Milan; former President of the Council of Ministers, Italy; former Member of the European Commission (Competition Policy and Internal Market); Honorary President, BRUEGEL, Brussels; Honorary European Chairman, Trilateral Commission

Dambisa Moyo, Co-Principal, Versaca Investments, London

Klaus-Peter Müller, former Chairman of the Board, Commerzbank, Frankfurt-am-Main; former CEO, Commerzbank, Frankfurt-am-Main; former President, Association of German Banks (BDB), Berlin

Arkadiusz Muś, Sole shareholder of the PRESS GLASS Group; Member of the Economic Council - the Team of Economic Advisors to the Marshal of the Senate of the Republic of Poland; Member of the board at FOR Civil Development Forum Foundation; Founder of the Economic Freedom Foundation

Claudia Nemat, Member of the Board of Management, Deutsche Telekom, Bonn

Sean O'Driscoll, Director and Advisor, Glen Dimplex Group, Dublin

***Andrzej Olechowski**, Chairman, Supervisory Board, Bank Handlowy; Professor, Vistula University; former Minister of Foreign Affairs and of Finance, Warsaw

Claudia Olsson, Founder and Chairman, Stellar Capacity, Stockholm

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Claudia Parzani, Western Europe Managing Partner, Linklaters; Chairman, Allianz S.p.A., Milan

***Stephen Peel**, Founder, SMP Policy Innovation; former Senior Partner of TPG Capital, London and Hong Kong

Joachim Pfeiffer, Member of the German Bundestag and spokesperson for economic policy of the CDU/CSU party, Berlin

***Ursula Plassnik**, Diplomat and former Austrian Federal Minister for European and International Affairs; former Member of the Austrian Parliament, Vienna

Rosen Plevneliev, former President of the Republic of Bulgaria, Sofia

Ignacio Polanco, Honorary Chairman, Prisa, Madrid

***Borja Prado**, Co-Founder of Peninsula Capital, Madrid, London; Director of the Board of Mediaset España, Madrid

Marc Puig, Chairman and CEO, Puig, Barcelona

Rasvan Radu, Chief Executive Officer, UniCredit Tiriac Bank, Bucharest

Maria Rankka, Executive Vice President, Business Development Takura, Stockholm

***Olli Rehn**, Chairman of the Board, Bank of Finland, Helsinki; former European Commissioner

Monika Ribar, Chairwoman, Swiss Federal Railways (SBB), Zurich

Jon Riberas, Chairman and CEO, Gonvarri Steel Industries, Madrid

Gianfelice Rocca, Chairman, Techint Group of Companies, Milan

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Ilkka Salonen, Chairman, East Office of Finnish Industries, Helsinki

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Maurizio Sella, Chairman, Gruppo Banca Sella, Biella; former Chairman, Association of Italian Banks (A.B.I.), Rome

Tomasz Sielicki, Chairman, Sygnity, Warsaw

Slawomir Sikora, President and Chief Executive Officer, Bank Handlowy w Warszawie; Citi Country Officer, responsible for Citigroup's operations in Poland, Warsaw

Denis Simonneau, Senior Vice President for Institutional Affairs, L'Oréal Group, Paris

***Kristin Skog Lund**, Chief Executive Officer, Schibsted Media Group; former Director General, Confederation of Norwegian Enterprise (NHO), Oslo

Anne Skovbro, CEO, CPH City & Port Development, Copenhagen

Harald Solberg, Chief Executive Officer, Norwegian Shipowners' Association; former State Secretary in the Ministry of Finance, Oslo

***Ivan Šramko**, Chairman of Council for Budget Responsibility; former Governor of the National Bank of Slovakia, Bratislava

Keir Starmer, Member of the British Parliament; Shadow Secretary of State for Exiting the European Union, London

István Stumpf, Government Commissioner responsible for model change of Universities, Prime Minister's Office; former Constitutional Justice, Constitutional Court of Hungary; former Deputy Prime Minister, Budapest

***György Surányi**, Professor of Finance, Corvinus University, Budapest; former Regional Head of Central Eastern Europe, Intesa Sanpaolo Group; former Chairman, Central European International Bank (CIB); former President of the National Bank of Hungary

Emil Tedeschi, President and Chief Executive Officer, Atlantic Grupa, Zagreb

Andreas Treichl, President, European Forum, Alpbach; Chairman of the Supervisory Board, Erste Group Foundation, Vienna

***Jean-Claude Trichet**, Chairman, Group of Thirty; Chairman, Bruegel, Brussels; Honorary Governor, Banque de France; former President of the European Central Bank; former European Chairman, Trilateral Commission, Paris

Marco Tronchetti Provera, Executive Vice Chairman and Chief Executive Officer, Pirelli & C., Milan; Deputy Chairman, Confindustria, Rome; former Chairman, Telecom Italia

Liviu Tudor, Owner, Genesis Property; General Secretary of the Romanian Chapter, The Club of Rome, Bucharest

Baron Frans Van Daele, Honorary Chief of Staff, HM the King of Belgium, Brussels

Count Herman Van Rompuy, President of the European Council *emeritus*; former Prime Minister of Belgium; President, European Policy Centre, Brussels

***Raivo Vare**, Entrepreneur and Statesman serving on Supervisory Boards in Estonia; former Minister of State and former Minister of Transport and Communication, Tallinn

Zivorad Vasic, Vice President, Delta Holding, Belgrade; Regional Director, Intercontinental Hotels Group for Crowne Plaza Belgrade, InterContinental Ljubljana, Bucharest and Sofia

Žiga Vavpotič, Founder, Simbioza social enterprise; non-executive Director, Outfit7 Limited; Chief Project Officer, KylinPrimeCapital, Ljubljana

Marco Veremis, Executive Chairman of the Board, Upstream SA, Athens

Christian Vollmann, Digital Entrepreneur (Nebenan.de) & Business Angel (ResearchGate, SumUp, Trivago, Airhelp); Board Member German Startups Association, Berlin

Jacob Wallenberg, Chairman, Investor AB; Vice Chairman, ABB Ltd, Ericsson AB; Board Member, Nasdaq Inc., Stockholm

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Martin Weiss, Executive Board Member and CEO, Hubert Burda Media Group, Munich

Peter Wennink, President and CEO, ASML, the Netherlands

Heinrich Weiss, Chief Executive Officer, SMS Group, Düsseldorf; former Chairman, German-Russian Chamber of Commerce; former Chairman, German-Chinese Business Council; former Chairman, Economic Advisory Council of the CDU-Party

Hans Wijers, Chairman, ING Group; Member of the Supervisory Board, HAL Holding B.V.; Member of the European Advisory Panel, Temasek; former Deputy Chairman, Royal Dutch Shell; former Chairman of the Supervisory Board, Heineken, Amsterdam; former non-Executive Director, GlaxoSmithKline (GSK), London; former Chairman and Chief Executive Officer, Akzo Nobel; former Dutch Minister for Economic Affairs; former Senior Partner, BCG

Lord Willetts, Member of the House of Lords, London; Chairman, Resolution Foundation; former Minister for Universities and Science

Matthias Wissmann, President of the International Automobile Manufacturers' Association Organisation Internationale des Constructeurs d'Automobiles (OICA); Partner at the international law firm Wilmer Cutler Pickering Hale and Dorr, Berlin; former Member of the German Bundestag and former Federal Minister

Corien Wortmann-Kool, Chairman of the Board, ABP Pension Fund, Amsterdam; Member of the Supervisory Board AEGON NV; Vice President European People's Party and former Member of European Parliament and Vice Chair of EPP Parliamentary Group

Merja Ylä-Anttila, Chief Executive Officer, *Yleisradio Oy* (Finnish Broadcasting Company), Helsinki

GLOBAL MEMBERS

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Ahmed Aljarwan, President, The Global Council for Tolerance and Peace; President, General Union of Arab Experts; former President, Arab Parliament, the United Arab Emirates

Alain Bifani, Former Permanent Secretary (Director General) at Ministry of Finance, Lebanon

Ouided Bouchamaoui, Nobel Peace Prize 2015 (co-laureate); former President, Utica, Tunisia

Youssef Chahed, former Head of Government of Tunisia

Bülent Eczacıbaşı, Chairman of the board at Eczacıbaşı Holding, Turkey

Karim El Aynaoui, Executive President of the Policy Center for the New South, and Executive Vice-President of the Mohammed VI Polytechnic University and Dean of its Faculty of Governance, Economics and Social Sciences, Morocco

Jacob A. Frenkel, Senior Advisor of JPMorgan Chase, New York; former Chairman of JPMorgan Chase International

Sergei Guriev, Professor of Economics and Director of Graduate Programs in Economics, Sciences Po Paris, Russia

Maryam Khansari, General Manager, Herison Construction Company and International Relations Manager, Iran Association of Construction Companies

Mmusi Maimane, Founder, One South Africa (OSA) Movement; former Leader of "Democratic Alliance" political party, South Africa

Fouad Makhzoumi, Chairman of Future Group; Executive Chairman and Chief Executive Officer of Future Pipe Industries, Lebanon

Güler Sabancı, Chairman, Hacı Ömer Sabancı Holding A.Ş., İstanbul

Maha Yahya, Director, Carnegie Middle East Center, Beirut

Igor Yurgens, Chairman of the Management Board of the Institute of Contemporary Development (INSOR), Moscow

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Ahmed Abdirahman, Founder and CEO, The Global Village Foundation, Sweden and President Obama Leader – Europe

Cecilia Braggiotti, General Manager Italy & Global Business Development, Afiniti, Milan

***Edoardo Campanella**, Senior Global Economist, UniCredit Bank, Milan; Senior Fellow, Mossavar-Rahmani Center for Business and Government, Harvard Kennedy School (*DRF Representative*)

Stefano Gandolfo, PhD Candidate, University of Oxford, United Kingdom

Nina Christina Halg, Programme Officer Multilateral Affairs, Swiss Ministry of Foreign Affairs

Rob Jetten, Parliamentary Leader, D66 (Democrats 66); Member of Parliament, The Hague

Mia Kovačić, Marketing Director, Resalta, Ljubljana

Silvia Merler, Head of Research – Algebris Policy & Research Forum, Italy

Annahita Nikpour, Advisor to the Secretary General, Oxfam IBIS, Denmark

Christian Nordholtz, Lawyer and equity partner, KPMG Law; Shareholder, KPMG AG, Hanover

Dita Přikrylová, Social Entrepreneur, Director and Founder, Czechitas; Member of Advisory board, Cesko.Digital and Social Impact Award International, Czech Republic

Jacobo Roa-Vicens, Machine Learning Centre of Excellence, JPMorgan Chase & Co.; Centre for Computational Statistics and Machine Learning, University College London

Ludovic Subran, Head of Macroeconomic Research, Allianz and Euler Hermes, Paris

Levent Tuzun, Principal Economist at the European Bank for Reconstruction and Development (EBRD), Turkey

Matteo Villa, Research Fellow, the Italian Institute for International Political Studies (ISPI), Milan

FORMER MEMBERS IN PUBLIC SERVICE

Anna Ekström, Minister for Education in Sweden, Stockholm

Mette Frederiksen, Prime Minister of Denmark, Copenhagen

Manuel Muñiz, Secretary of State for Global Spain, Ministry of Foreign Affairs and Cooperation, Madrid

Elsbeth Tronstad, State Secretary, Ministry of Foreign Affairs, Norway

Margrethe Vestager, Executive Vice-President and Member of the European Commission (Competition), Brussels

ASIA PACIFIC GROUP

Chinese and Korean names are shown with surname first.

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- Chandrajit Banerjee**, Director General, Confederation of Indian Industry, New Delhi
- Bark Taeho**, President, Lee & Ko Global Commerce Institute, Seoul; Professor Emeritus and former Dean, Graduate School of International Studies, Seoul National University; former Trade Minister of Korea; former Chairman, International Trade Commission of Korea
- ***Chen Naiqing**, Former Vice President, Chinese People's Institute of Foreign Affairs, Beijing
- Cho Hyun Joon**, Chairman and CEO, Hyosung Group, Seoul
- Chung Mong-Joon**, Chairman, The Asan Foundation, Seoul; Former Member, Korean National Assembly
- Cesar Consing**, Chairman, Philippine Dealing System Holdings Corporation, Manila
- ***Tarun Das**, Chairman, Institute of Economic Growth; Founding Trustee, Ananta Aspen Centre, New Delhi; The Trilateral Commission Indian Group Chair and Honorary Member
- ***Barry Desker**, Distinguished Fellow, S. Rajaratnam School of International Studies, Nanyang Technological University (NTU), Singapore; Asia Pacific Deputy Chairman, The Trilateral Commission
- ***Naushad Forbes**, Co-Chairman, Forbes Marshall Pvt. Ltd.; Chairman, Ananta Aspen Centre, New Delhi
- Takuya Fujii**, Senior Advisor, CP Group; Independent Director, KING Co., Ltd. Japan; President, The Shimonaka Memorial Public Foundation, Tokyo;
- Ichiro Fujisaki**, President, Nakasone Yasuhiro Peace Institute; President of America-Japan Society; former Japanese Ambassador to the United States
- Yoichi Funabashi**, Co-Founder and Chairman, Asia Pacific Initiative (API); former Editor-in-Chief, *The Asahi Shimbun*, Tokyo
- Jamshyd Godrej**, Chairman and Managing Director, Godrej and Boyce Manufacturing Co. Ltd., New Delhi
- R. Quentin Grafton**, Professor, Crawford School of Public Policy, ANU; Chairholder, UNESCO Chair in Water Economics and Transboundary Water Governance; Director, FE2W Network; Editor-in-Chief, Policy Forum.net
- Allan Gyngell**, Convenor, Coombs Forum; Director, Crawford Australian Leadership Forum
- Toyoo Gyohten**, Honorary Advisor, Institute for International Monetary Affairs; Honorary Advisor, MUFG Bank, Ltd., Tokyo
- Hirofumi Hamaguchi**, President, MRA Foundation, Tokyo
- Han Sung-Joo**, Professor Emeritus, Korea University; Chairman, The Asan Institute for Policy Studies, Seoul; former Korean Minister for Foreign Affairs; former Korean Ambassador to the United States; Honorary Asia Pacific group member of the Trilateral Commission
- Yasuchika Hasegawa**, Honorary Chairman, Asia Pacific Group, The Trilateral Commission; former Chairman, Takeda Pharmaceutical Co., Ltd.; former Chairman, Japan Association of Corporate Executives (Keizai Doyukai), Tokyo
- ***John R. Hewson**, Professor and Chair Tax and Transfer Policy Institute, Crawford School of Public Policy, ANU; former Leader, Federal Opposition, Australia
- Yasuteru Hirai**, Member of the Board, Executive Vice President, Mitsubishi Corporation, Tokyo
- Nobuyuki Hirano**, Member of the Board of Directors, Mitsubishi UFJ Financial Group, Inc.; Senior Advisor, MUFG Bank, Ltd., Tokyo
- Hong Seok-Hyun**, Chairman, JoongAng Holdings, Seoul; former Korean Ambassador to the United States; Honorary Deputy Chairman, Asia Pacific Group, The Trilateral Commission
- ***Akinari Horii**, Special Advisor and Member of the Board of Directors, The Canon Institute for Global Studies, Tokyo; Asia Pacific Treasurer, The Trilateral Commission
- Rastam Mohd Isa**, Former Chairman of the Institute of Strategic and International Studies (ISIS) Malaysia
- Hitoshi Ito**, Vice President and Executive Officer, Hitachi, Ltd., Tokyo
- Ren Ito**, Senior Fellow, NYU School of Law

Bhairavi Jani, Executive Director, SCA Group; Chairperson, IEF

***Jung Ku-hyun**, Chief Research Officer, J Campus; former Professor Emeritus, Yonsei University; former President, Samsung Economic Research Institute; former President, The Seoul Forum for International Affairs, Seoul

Shigesuke Kashiwagi, Senior Advisor, EQT AB; Managing Partner, Bwac JAPAN LLC, Tokyo

Eijiro Katsu, Representative Director, President Co-CEO and COO, Internet Initiative Japan Inc., Tokyo

Bilahari Kausikan, Chairman, Middle East Institute, National University of Singapore; Ambassador-at -Large, Ministry of Foreign Affairs of Singapore; former Permanent Secretary, Ministry of Foreign Affairs, Singapore

Koichi Kawana, Former Director Vice Chairman, JGC Corporation, Tokyo; Non-executive Director, BANDAI NAMCO Holdings, Inc., Comsys Holdings, Tokyo Electron Device Limited and ispace inc.

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Lawrence Lau, Ralph and Claire Landau Professor of Economics and former Vice-Chancellor/President, The Chinese University of Hong Kong

Lee Hong Koo, Former Korean Prime Minister, Seoul; Honorary Asia Pacific group member

Lee Jay Y., Vice Chairman, Samsung Electronics, Seoul

***Lee Shin-wha**, Professor, Department of Political Science and International Relations, Korea University, Seoul; Member of Public Diplomacy Committee, Korea

Lee Sook-Jong, Professor, Graduate School of Governance, SungKyungKwan University, Seoul

Li Zhaoxing, Former Chinese Minister for Foreign Affairs, Beijing

Lu Shumin, Former Vice President of the Chinese People's Institute of Foreign Affairs, Beijing

Nikhil R. Meswani, Executive Director and Member of the Board of Reliance Industries Limited, Mumbai

Mike Moore, Former New Zealand Ambassador to the US; former Director-General, World Trade Organization, Geneva; former Prime Minister of New Zealand

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Philip Ng, Chief Executive Officer, Far East Organization, Singapore

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***Akio Okawara**, President, Japan Center for International Exchange, Tokyo

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Park Cheol Hee, Professor, Graduate School of International Studies (GSIS) and Director of the Institute of International Affairs (IIA), Seoul National University

***Ryu Jin Roy**, Chairman and Chief Executive Officer, Poongsan Group, Seoul; Asia Pacific Deputy Chairman, The Trilateral Commission

Ruan Zongze, Executive Vice President, China Institute of International Studies, Beijing

Sakong II, Chairman and CEO, Institute for Global Economics (IGE), Seoul; former Korean Minister of Finance; Honorary Asia Pacific group member

Kengo Sakurada, Group CEO, Director, President and Representative Executive Officer, Sompo Holdings, Inc.; Chairman, Japan Association of Corporate Executives (Keizai Doyukai), Tokyo

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Jacob Soetoyo, Executive Director, The Gesit Companies, Jakarta

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***Shigemitsu Sugisaki**, Vice Chairman, Goldman Sachs Japan Co., Ltd., Tokyo; former Deputy Managing Director, International Monetary Fund (IMF)

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Keizo Takemi, Member, Japanese House of Councillors; Senior Fellow, Japan Center for International Exchange; former Japanese Vice Minister for Health, Labour and Welfare, Tokyo

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Naoki Tanaka, President, Center for International Public Policy Studies, Tokyo

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Somkiat Tangkitvanich, President, Thailand Development Research Institute (TDRI)

Keiko Tashiro, Deputy President and Member of the Board, Daiwa Securities Co., Ltd., Tokyo

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Siddharth Tiwari, Chief Representative for Asia and the Pacific, Bank for International Settlements (BIS), Hong Kong

Kiyoshi Tsugawa, Former Board Member, Aozora Bank, Tokyo

Shingo Tsuji, President and CEO, Mori Building Co., Ltd.

Masaaki Tsuya, Former Chairman of the Board, Chief Executive Officer, and Representative Executive Officer, Bridgestone Corporation, Tokyo

Anbu Varathan, Director General and CEO, Indian Machine Tool Manufacturers' Association (IMTMA), Bangalore

***Jusuf Wanandi**, Senior Fellow and co-founder, Centre for Strategic and International Studies (Indonesia), Jakarta; Vice Chairman of the Board of Trustees, CSIS Foundation

Lukito Wanandi, President Director, Santini Group, Jakarta

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Kim Gunho, Vice President/Corporate Development PU, Samyang Holdings Corporation

Takuya Kitagawa, Chief Data Officer and Managing Executive Officer, Rakuten Group, Inc.

Javier Paul Itchon Lao, Global Markets Division Analyst, Goldman Sachs

Park Jaehan, Predoctoral Fellow, Clements Center for National Security, The University of Texas at Austin

Yurina Takiguchi, Anchor, Nikkei CNBC; Editor and Communication Director, Forbes

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Yuko Kawamoto, President, National Personnel Authority

Na Kyung-Won, Member, Korean National Assembly, Seoul

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